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MC5009 HUMAN RESOURCE MANAGEMENT

DETAILED SYLLABUS

UNIT I UNDERSTANDING HRM WITH LEGAL & ETHICAL CONTEXT

Introduction- Importance of HRM – functions – Structure of HRM Department-Trends and opportunities – External Influences Affect HRM- HRM in global environment – The Changing World of Technology- HR & Corporate Ethics – Equal Employment Opportunities -Laws Affecting discriminatory practices – Enforcing Equal Opportunity Employment-Discipline & Employee Rights.

UNIT II STAFFING, RECRUITING AND FOUNDATIONS OF SELECTION

Introduction – An Organizational Framework- Job analysis -Methods -Purpose– Recruiting Goals – Recruiting Sources – Recruiting A Global Perspective- Selection Process – Selection from Global Perspective- job offers – Avoiding hiring mistakes - key element for successful predictors.

UNIT III TRAINING AND DEVELOPMENT

Introduction – Socialization Process-Purpose of New employee orientation, Employee training- Employee Development– Organization development Calm Waters Metaphor – White-Water Rapids Metaphor – Evaluating training and Development Effectiveness international training and development issues – Career Development -Value for organization and individual – mentoring and coaching – traditional career stages.

UNIT IV PERFORMANCE EVALUATION, REWARDS AND BENEFITS

Appraisal process – methods – factors distort appraisal – team appraisal – international appraisal –-rewards –Theories of motivation - compensation administration – job evaluation and pay structure – special cases of compensation – executive compensation programs – employee benefits Voluntary Benefits- International Compensation.

UNIT V SAFE AND HEALTHY WORK ENVIRONMENT

Occupational safety and health act -Contemporary Health and Safety Issues –Employee assistance program – International Safety & Health -labor management - employee unions – labor legislation- Unionizing Employees- Collective Bargaining.

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- 2. Decenzo and Robbins, Human Resource Management, Wilsey, 10th edition, 2010
- 3. Dessler Human Resource Management, Pearson Education Limited, 2002
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- 5. Ivancevich, Human Resource Management, McGraw Hill 2002.
- 6. Mamoria C.B. and Mamoria S.Personnel Management, Himalaya Publishing Company, 1997.
- 7. Wayne Cascio, Managing Human Resource, McGraw Hill, 1998.

OBJECTIVES

- To understand the importance of human resources.
- To describe the steps involved in the human resource planning process
- To understand the stages of employee socialization and training needs.
- To know about the purposes of performance management systems and appraisal.
- To know the list of occupational safety and health administration enforcement priorities