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OIM551 WORLD CLASS MANUFACTURING

DETAILED SYLLABUS

OBJECTIVES

- Understanding of the concept and importance of strategy planning for manufacturing industries
- To apply principles and techniques in the identifiable formulation and implementation of manufacturing strategy for competitive in global context.

UNIT I INDUSTRIAL DECLINE AND ASCENDANCY

Manufacturing excellence - US Manufacturers - French Manufacturers - Japan decade - American decade - Global decade

UNIT II BUILDING STRENGTH THROUGH CUSTOMER - FOCUSED PRINCIPLES

Customer - Focused principles - General principles - Design - Operations - Human resources - Quality and Process improvement - Promotion and Marketing

UNIT III VALUE AND VALUATION

Product Costing - Motivation to improve - Value of the enterprises QUALITY - The Organization: Bulwark of stability and effectiveness - Employee stability – Quality Individuals Vs. Teams - Team stability and cohesiveness - Project cohesiveness and stability

UNIT IV STRATEGIC LINKAGES

Product decisions and customer service - Multi-company planning - Internal manufacturing planning - Soothing the demand turbulence

UNIT V IMPEDIMENTS

Bad plant design - Mismanagement of capacity - Production Lines - Assembly Lines - Whole Plant Associates - Facilitators - Teams Manship - Motivation and reward in the age of continuous Improvement.

OUTCOMES:

• Able to understand the concept and the importance of manufacturing strategy for industrial enterprise competitiveness.

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- Apply appropriate techniques in the analysis an devaluation of company's opportunities for enhancing competitiveness in the local regional and global context.
- Identify formulation and implement strategies for manufacturing and therefore enterprise competitiveness.

TEXT BOOKS:

- 1. By Richard B. Chase, Nicholas J. Aquilano, F. Robert Jacobs "Operations Management for Competitive Advantage", McGraw-Hill Irwin, ISBN 0072323159
- 2. Moore Ran, "Making Common Sense Common Practice: Models for Manufacturing Excellence", Elsevior Multiworth
- 3. Narayanan V. K., "Managing Technology & Innovation for Competitive Advantage", Pearson Education Inc.
- 4. Korgaonkar M. G., "Just In Time Manufacturing", MacMillan Publishers India Ltd.,
- 5. Sahay B. S., Saxena K. B. C., Ashish Kumar, "World Class Manufacturing", MacMillan Publishers